

# **1st Interim Internal Evaluation Report**

WP3 Milestone 3





# RARHA

REDUCING ALCOHOL RELATED HARM

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# Executive summary

This interim evaluation report presents the main results obtained through the 1<sup>st</sup> RARHA online survey designed to follow the progress of the Joint Action on Reducing Alcohol Related Harm (RARHA) and assess the process, the outputs and the outcomes of RARHA in its first year of life, providing an answer to the following evaluation questions:

- 1) Is the Joint Action meeting its goals and progressing according to the Grant Agreement?*
- 2) Are there any particular aspects of the RARHA implementation process (e.g. timing, networking, organization, communication, etc.) that needs to be improved or encouraged to increase the overall quality of the action?*

As part of WP3, the aim of this report is to provide an overview of what has been done by the partners of the JA and what has not been done in each Work Package (WP). The assessment is based on predefined milestones, deliverables, objectives, and indicators. More specifically, we assess the JA process by looking at timing, networking, organization, communication and value of the project, as seen by partners.

The introduction of the report presents a general description of RARHA JA and of the evaluation strategy adopted. The rest of the document focuses its attention on the first evaluation survey, looking at how it has been designed and carried out, providing results of the assessment of each WP and of the JA as a whole, and illustrating both the strength points of the implementation process and the aspects that need to be adjusted to maximize the successful achievements of RARHA objectives.

In conclusion, the first internal evaluation survey shows that in general the implementation process of the first year of RARHA activities obtains a positive judgement by all people involved at various levels. The JA is meeting its goals and progressing according to the Grant Agreement. Apart from very few delays, project deliverables were met and all foreseen commitments were respected. No particular difficulties or impediments seem to have influenced the correct course of the actions.

In spite of this overall positive picture, a certain attention should be paid to enhance the professional exchanges among partners and the involvement in RARHA activities, in order to promote a better network cohesion and a working ethos more collegiate and productive. A continuous close watch by the project management team is also recommended, so as to ascertain the timely delivery of the outputs and their high quality, and to be sure that corrective actions are taken as early as possible.



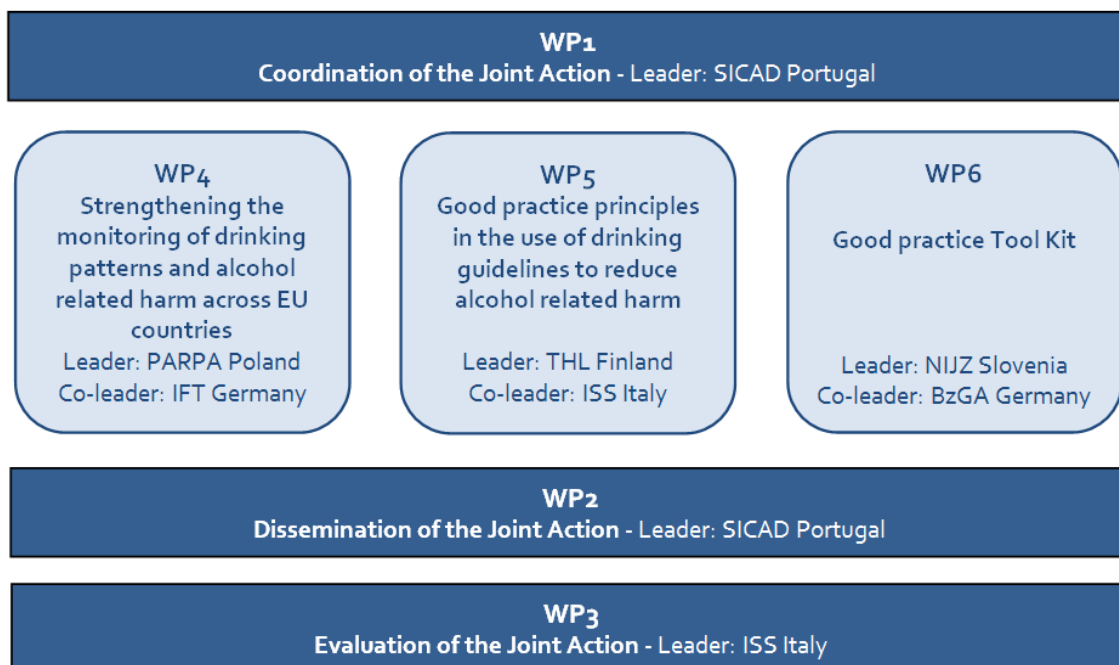
# Introduction

## RARHA Joint Action

The Joint Action on Reducing Alcohol Related Harm (RARHA) has received funding from the European Union in the framework of the Second Program of Community Action in the field of Health (2008-2013). It responds to the program's call 4.2.3.4 by mobilizing Member States (MS) to cooperate towards uptake, exchange and development of common approaches relating to the underpinning priorities of the EU alcohol strategy and strengthen MS capacity to address and reduce alcohol related harm.

RARHA is a 3-year joint action (2014-2016). It is coordinated by Portugal and involves 30 countries (27 MS plus Iceland, Norway and Switzerland), represented by public institutions and networks, NGO's, universities, as well as international organizations - such as the European Monitoring Centre for Drugs and Drug Addiction (EMCDDA), the World Health Organization (WHO), the Pompidou Group and the Organization for Economic Co-operation and Development (OECD) - for a total of 32 Associated Partners and 28 Collaborating Partners.

The project is structured around 6 Work Packages (WPs):



In brief, the JA contributes to capacity building among partners and in the wider public health community by: strengthening competence in alcohol survey methodology and monitoring

progress in reducing alcohol related harm (WP4), clarifying the scientific basis and practical implications of drinking guidelines as a public health measure (WP5), enhancing access to well described, likely transferable interventions on which some evidence of effectiveness in influencing attitudes or behaviour and cost estimates are available (WP6).

The specific activities foreseen for the 6 WPs can be summarized as follows:

#### **WP1 - Coordination**

Management of the project and monitoring of activities, including organization of management meetings and final conference, reporting and communication to the Consortium and the Commission, etc.

#### **WP2 - Dissemination**

Dissemination and diffusion of results and deliverables of the JA to the different target groups, by means of dedicated website, electronic newsletter, final conference and publication of scientific reports, evaluation results and final version of the Tool Kit, etc.

#### **WP3 - Evaluation of the Joint Action**

To follow the progress of the JA in order to verify if activities performed and results obtained are implemented as planned and reach the objectives foreseen in the Grant Agreement, using predefined process, output and outcome indicators.

#### **WP4 - Monitoring**

Development of a standardized monitoring approach in order to provide the basis for comparative assessment of progress in reducing alcohol related harm at national and EU level and for benchmarking national developments against wider trends, through: 1) implementation of a common methodology and execution of a survey across MS; 2) recoding and pooling already existing data for comparative analysis.

#### **WP5 - Guidelines**

To combine the scientific knowledge on risks and experiences on the use of drinking guidelines to clarify their scientific basis and practical implications and to work towards consensus on good practice principles for the use of drinking guidelines as a public health measure. The ultimate objective is to contribute towards more aligned messages to the population and health professionals.

#### **WP6 - Tool kit**

Collection and dissemination of a Tool Kit with good practice examples - implemented in MS by public bodies, and of proven effectiveness in influencing alcohol attitudes or behaviours to be used as guidance for health policy planners. The Tool Kit will also provide a structured description of the effectiveness, potential for replication/adaptation, scalability, costs and critical success factors of collected examples.



## Evaluation of RARHA JA

The aim of the WP3-Evaluation is to verify if the RARHA Joint Action is being implemented as planned and reaches the objectives:

- a.** following the progress of the JA, including the assessment of the adequacy and appropriateness of dissemination activities, taking into account pre-defined milestones and process indicators in order to provide feedback on aspects that hinder or advance implementation, identifying also unexpected developments;
- b.** assessing the achievements and their quality against appropriate process, output and outcome indicators, taking into account the general and specific objectives and the expected deliverables.

The WP involves all the 32 Associated Partners and follows an integrated approach in which internal (point **a.**) and external (point **b.**) evaluation of the JA implementation and achievements are carried out separately. Both internal and external evaluation activities are led and overseen by ISS (Istituto Superiore di Sanità, Rome, Italy) and supported by an Evaluation Steering Group (ESG), composed of 5 members of the Committee on National Alcohol Policy and Action (CNAPA) as representatives of 5 participating countries. The ESG is informed on the progress of the JA and is consulted on the main topics of the evaluation process.

In order to achieve the highest possible degree of quality, objectivity and impartiality, the evaluation process is subcontracted to an independent experienced organization (ESADE, Business School, Barcelona, Spain) that is also responsible for the elaboration of the detailed plan for internal and external evaluation, the development of the necessary data collection instruments, the suggestion of the analytic methodologies to be adopted and the analysis of stakeholders to be addressed, providing support to ISS in performing monitoring activities and reporting of results.

As defined in the detailed RARHA Evaluation Plan (Deliverable no. 5), which is available at the RARHA websites, the methods used to conduct the internal and external evaluation of the JA throughout its implementation are mixed, including both quantitative and qualitative instruments, online surveys, in-depth face-to-face interviews, participant observation and document analysis. The overall evaluation activities and data collections are aimed at verifying the level of accomplishment of the predefined process, outputs and outcomes indicators (see Annex 1), taking into account the timing and characteristics of milestones, deliverables and other actions foreseen in the Grant Agreement and scheduled in the Evaluation Plan (see Annex 2).



# First internal evaluation survey

## Design and methods

The two-wave RARHA evaluation survey has been devised as instrument to gather information on the progress of the JA, using a quantitative longitudinal approach aimed at establishing whether and in which measure the JA objectives and indicators are achieved throughout the implementation process. The first survey is carried out at about one year from the beginning of RARHA (month 11-12), the second wave is planned after twelve months, in order to follow-up and assess the level of accomplishment of the JA. The results of the two surveys are used to provide feedback to partners on aspects that hinder or advance the implementation, with the overall aim of improving the work in progress and increase the likelihood that the JA is successful.

The data collection instrument consists in an online questionnaire (Annex 3), developed in Google Forms, which has been implemented by ESADE in strict collaboration with ISS. The questionnaire is addressed to all associated partners, including both scientific and administrative staff so as to reach all WPs teams and ensure that all people directly involved in RARHA activities is properly represented.

The evaluation questions that the online survey is addressing are essentially:

- 1) *Is the Joint Action meeting its goals and progressing according to the Grant Agreement?*
- 2) *Are there any particular aspects of the RARHA implementation process (e.g. timing, networking, organization, communication, etc.) that needs to be improved or encouraged to increase the overall quality of the action?*

The first section of the questionnaire gathers some general information on the respondents. It is mainly aimed at defining their role and the WPs in which they are personally involved. The following five sections are dedicated to each WP to provide a broad assessment of both core and horizontal aspects of the JA, with the obvious exception of WP3-Evaluation to avoid a self-evaluation exercise.

The first and last sections of the questionnaire are addressed to all respondents, regardless of their role (administrative or scientific) or involvement in specific WPs, whereas individual restrictions have been devised for the sections 2-6, in order to avoid conflicting interests and to improve the reliability of results. In particular, the SICAD team is asked to skip the section 2 on WP1-Coordination so as to prevent a self-assessment bias. Administrative and financial staff is invited to skip sections on core WPs (sections 4-6), whose evaluation implies a scientific approach to the specific tasks. The sections on WP4-Monitoring, WP5-Guidelines

and WP6-Tool Kit are reserved to respondents who, at the beginning of the questionnaire, have stated to be personally involved in research activities related respectively to these WPs. The seventh and final section, addressed to all respondents, looks at how the involvement of RARHA participants has evolved in the first year of activity and assesses the main obstacles and challenges that the JA has to face in order to fulfil its objectives.

After a preliminary reorganization and update of the mailing list of the 32 RARHA associated partners, conducted in collaboration with SICAD, the first online evaluation questionnaire has been forwarded by e-mail to 113 contacts, on 7 November 2014. On 24 November a reminder was sent to maximize the number of respondents. The data collection was finally closed on 5 December 2014.

Before the actual analysis – performed with SPSS Statistics version 22 – the data set underwent a preliminary quality control with a view to eliminate contradictory or problematic responses or items. All data collected through the evaluation survey have been kept strictly confidential and results are presented only in aggregated form, so that individual responses to questionnaires are not recognizable.

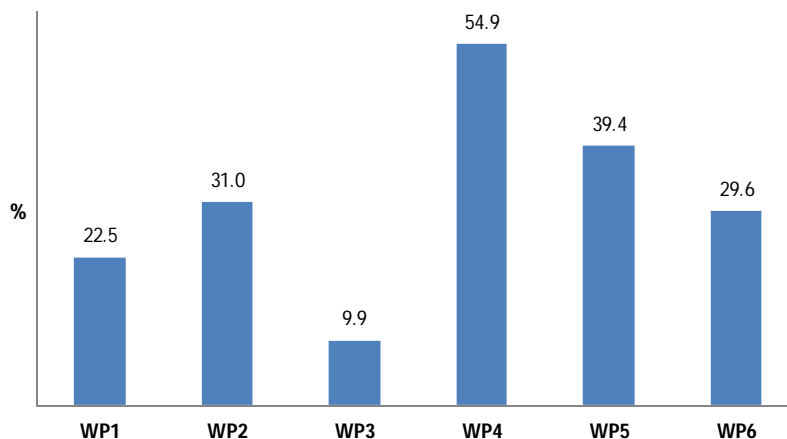
## Results

A total of 73 responses were received, amounting to a response rate of 64.6%. At least one member of each of the 32 associated partners responded to the survey, with the only exception of IRELAND–HRB, whose members have not sent back any completed survey.

The majority of respondents are female (68.5%), with an education level between master's degree and PhD (82.9%) and an involvement in RARHA at scientific/research level (82.4%).

As shown in Figure 1, more than half of the respondents state to be involved in WP4-Monitoring, while around 40-30% of them in WPs 5, 2, and 6. This gives sufficient responses to assess each of the work packages. The only WP with a level of responses beneath 10% is WP3-Evaluation, which is not investigated in this survey.

Figure 1. **Personal involvement in single WPs**



NOTE: One respondent might be involved in different WPs, therefore the sum is higher than 100%

### Evaluation of WP1 - Coordination

The members of SICAD coordination team were asked to skip the questions of this section to avoid that evaluated and evaluators might coincide and to assure unbiased information.

The overall assessment of the skills of the RARHA coordination team is quite positive (Figure 2) and shows high average results in all the skills listed in the questionnaire, with very little differences among investigated aspects. The highest evaluation is assigned to the professional esteem of the coordination team by RARHA participants, with a mean score slightly above 4="good".

Respondents value quite positively the way in which the different coordination tasks foreseen in the RARHA Grant Agreement have been performed in this first period of activity. Results shown in Figure 3 suggest a general satisfaction, with the lowest average values between 3="fair" and 4="good". The highest evaluation (4.09) is given to the coordination team

capacity to organize RARHA meetings, which clearly reflects the partners' appreciation of the opening meetings held in Lisbon to launch the JA (first foreseen milestone for WP1).

Figure 2. **WP1 - Assessment of Coordination Team skills**

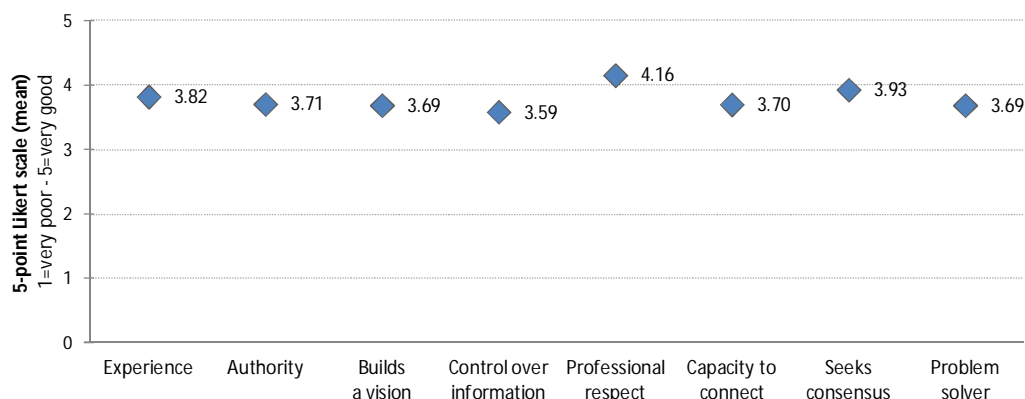
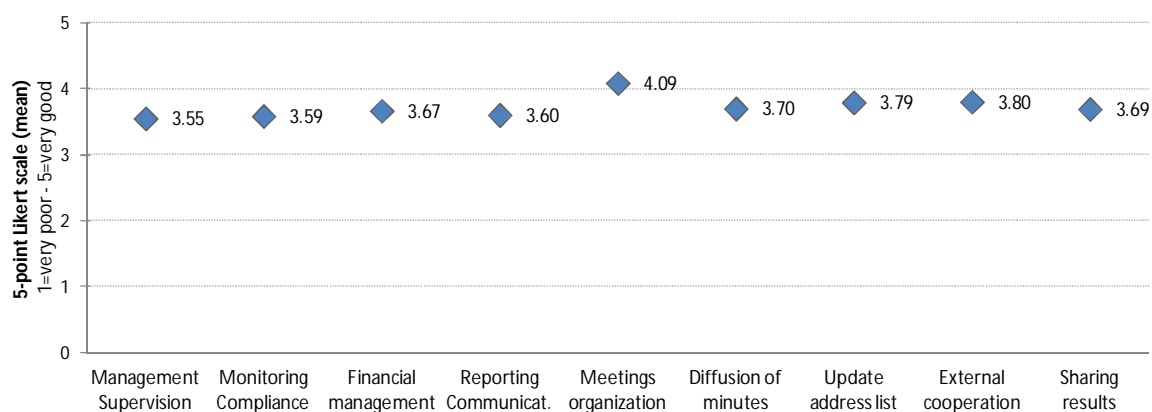


Figure 3. **WP1 - Assessment of specific coordination aspects**



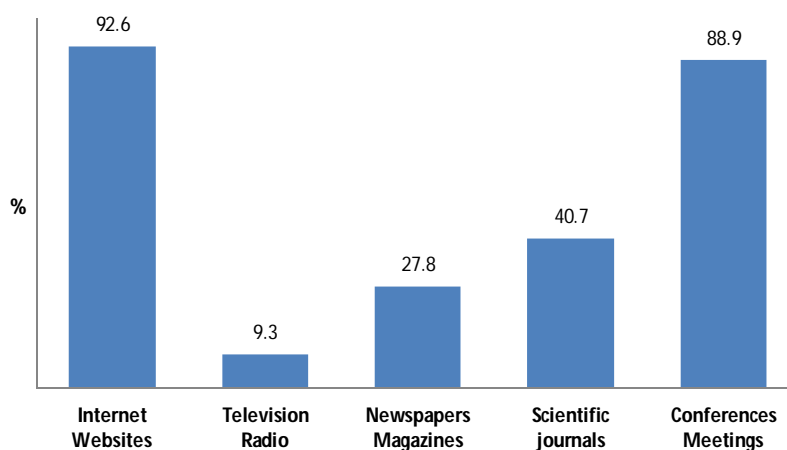
## Evaluation of WP2 - Dissemination

The questions enquiring on RARHA dissemination are reserved to all respondents involved in scientific and research activities, with the exclusion of administrative and financial staff that are supposed to be not directly engaged in spreading and communicate information on the JA activities and results.

Answering to the first question of the section, the majority of the respondents (81.5%) declare that their organizations have already prepared the dissemination plan and the stakeholders mapping for dissemination purpose, based on EuroHealthNet specific guidance. But in response to a subsequent item of the questionnaire, only 42.3% of respondents say to have received a copy of the overall dissemination plan collecting all the single documents prepared by each partner. Although the level of satisfaction expressed by those who have received this comprehensive document is more than sufficient (mean 3.85 on a 5-point Likert scale from 1="very low" to 5="very high"), it is worth to mention that 57.7% of partners participating in the survey still have not received the overall dissemination plan.

As regards the communication tools planned to be used for dissemination purpose (Figure 4), almost all respondents are planning to use internet and the web (92.6%), and to disseminate RARHA activities and results at conferences and meetings (88.9%). Scientific journals are chosen as planned dissemination mean by almost half of respondents and the unspecialised press by about 30%, whereas television and radio are chosen in less than 10% of collected answers. It is interesting that all partners participating in the survey are planning to use at least one of the communication tools listed in the questionnaire.

Figure 4. **WP2 - Communication tools envisaged by partners for RARHA dissemination**



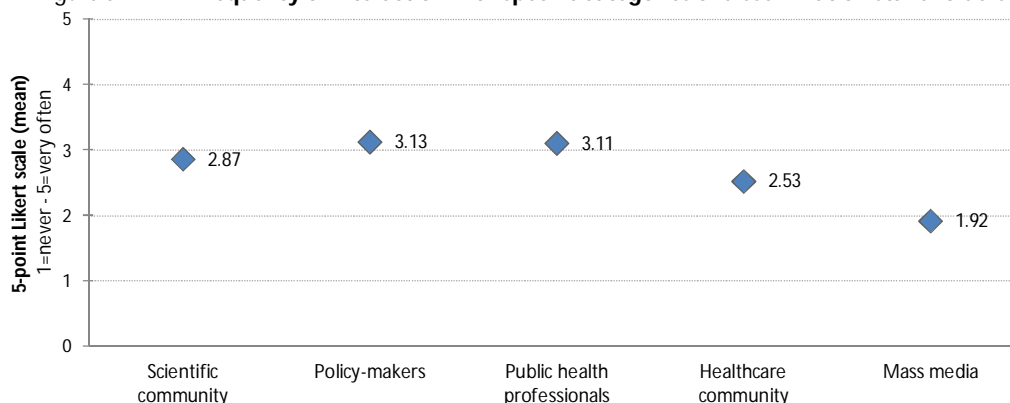
NOTE: Each respondent might select more than one tool, therefore the sum is higher than 100%

As regards the partners' assessment of the main devices and occasions of dissemination envisaged in the RARHA Grant Agreement for this first period of the JA, the survey results reveal a rather positive evaluation of the contents of the first RARHA newsletter (mean 4.06 on a 5-point scale) and of the promotional and communication package (mean 4.23) that includes logos, templates, graphic identity, etc. Although it had not taken place yet, the large majority of partners (70.6%) declare to have received information about the satellite event for the public launch of RARHA JA.

The first release of the RARHA website has already been visited by 98.3% of the respondents, who judge it as quite good, with a mean score of 3.96. Only 21.2% of partners state to have already uploaded, as established in the Grant Agreement, the common content about RARHA JA in their organization website, while for most of them the work is not yet done (61.5%) or still ongoing (17.3%).

Results obtained in response to the question number 14 ("How often do you interact with and disseminate RARHA activities and results to the following organizations?") show a relatively low frequency of interaction with all listed category of stakeholders (Figure 5). Most of the mean values shown in the graph are very close to 3="sometimes", suggesting that the dissemination process is still in its preliminary phase of adjustment. Also in this case, as already seen in Figure 4 for TV and radio, the lowest frequency of contacts for dissemination purpose is found for the mass media category (mean 1.92, slightly below 2="rarely").

Figure 5. **WP2 - Frequency of interaction with specific categories of dissemination stakeholders**

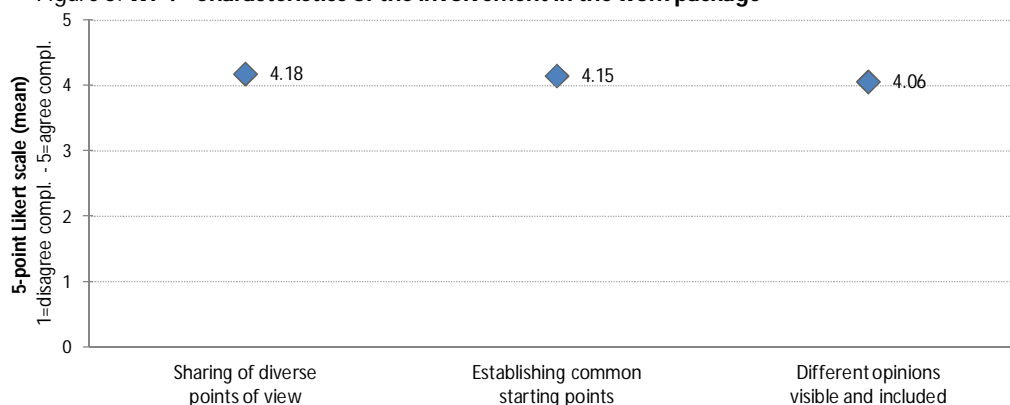


### Evaluation of WP4 - Monitoring

The section about WP4 is addressed only to those partners who, at the beginning of the survey, stated to be personally involved in this work package at scientific/research level.

The first question enquires about the way in which the involvement in the WP has been obtained and encouraged, asking the partners to rate their agreement/disagreement with three aspects able to facilitate the involvement (Figure 6). On average, all respondents agree that in the development of the work package attention has been paid to the sharing of diverse points of view, on establishing common starting points, and on making visible and included the different opinions of partners.

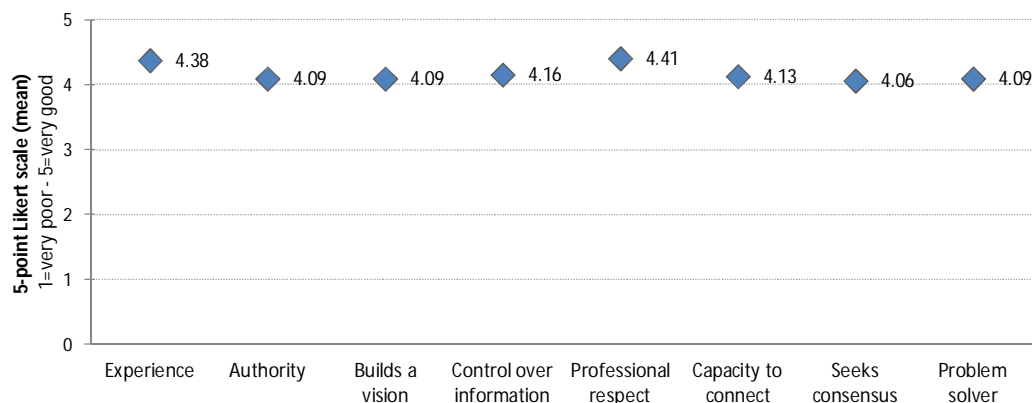
Figure 6. **WP4 - Characteristics of the involvement in the work package**



The skills of the leader and co-leader are highly rated by the researchers involved in WP4 and all investigated categories reach average evaluations between 4="good" and 5="very good", as shown in Figure 7. The most valued leaders' skills are their professional competence and their experience in the specific field.

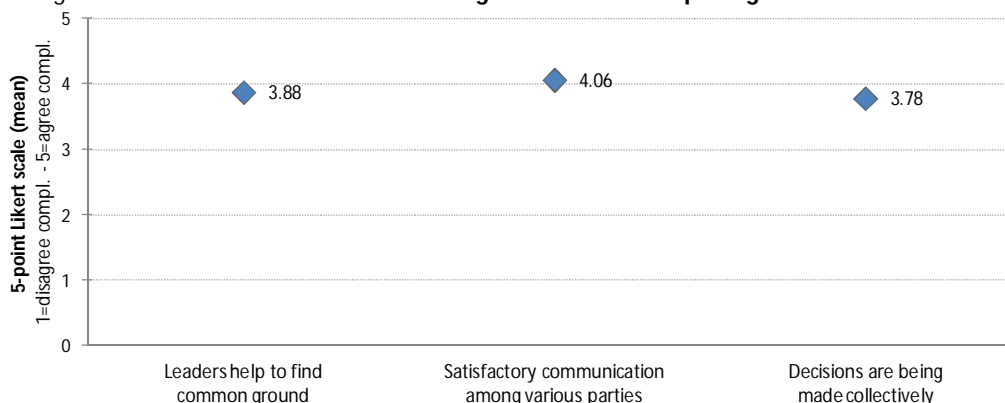


Figure 7. **WP4 - Assessment of leader and co-leader skills**



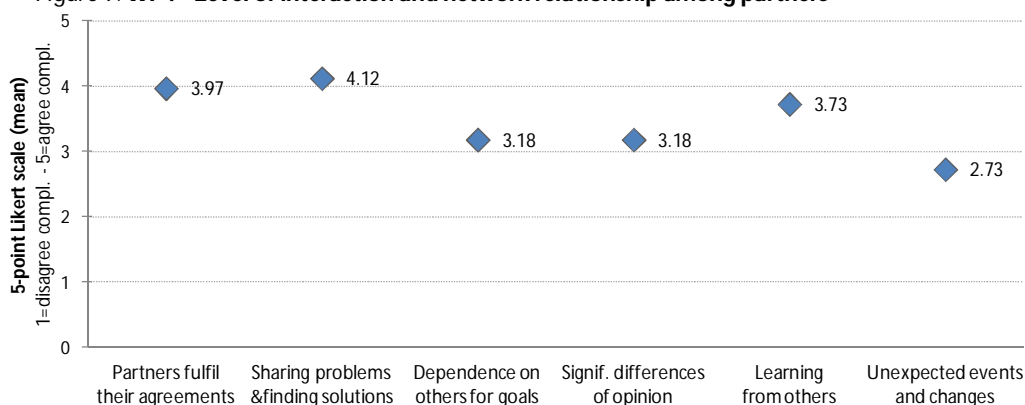
Regarding WP4 management (Figure 8), the partners agree (mean 4.06, 4="I agree") that a suitable amount of time is spent on communication among the various parties involved. They also tend to agree, although with mean scores that fail to reach the full agreement, that decisions are taken collectively and that, when deadlock is reached or problems arise, WP4 leaders help to find common ground between conflicting positions.

Figure 8. **WP4 - Characteristics of the management of the work package**



Concerning the level of interaction and the network relationship among partners involved in WP4 (Figure 9), results reveal quite a good perception of the way in which problems are shared among partners and of their mutual contribution to solutions. Other items, such as "fulfilment of agreements by partners" and "emphasis on learning from the experiences and insight of others", receive an average score that is very close to 4="I agree". The presence of "differences of opinions among partners" and the "dependence upon others to achieve the goals" are judged not particularly relevant to characterize the network relationship of WP4. On the contrary, respondents definitely do not think that unexpected events and changes have taken place during the first year of WP4 activity.

Figure 9. **WP4 - Level of interaction and network relationship among partners**



As regards the first milestone foreseen for WP4, the partners give a more than positive evaluation of the work meetings contribution to refine SMART methodology for Task 1 survey, and to help finding a common protocol and methods for recoding and pooling existing data for the comparative analysis of Task 2 (mean score 4.06 on a 5-point Likert scale from 1="not at all" to 5="to a great extent").

In particular, all partners involved in Task 1 declare that a common protocol for the surveys has been agreed, definitely for 53.8% of respondents, or partially for 46.2% of them. It is worth mentioning that none of the respondents gives a negative answer to this question. Similarly, 80.0% of respondents involved in Task 2 say that participants have agreed on the development of a common database and codebook for comparative analysis, only 20.0% of them state that they had been partially agreed, while nobody selects the negative option.

Concerning the second WP4 milestone settled for the very end of the period under investigation (December 2014), the majority of partners involved in Task 1 (59.3%) state to have already started the procedure for subcontracting the survey fieldwork, while the remaining 40.3% of them still have to start the preparation of the call for tender.

The last question of the section on WP4 collects information to verify the fulfilment of the first process indicator for RARHA Specific Objective 2 (i.e. strengthening capacity in comparative alcohol survey methodology and increasing interest in using common methodology in the future), which is based on the "number of participants with little/no previous experience of comparative alcohol research" (see Annex 1). According to responses gathered through the survey, all participants have previous experience in fieldworks aimed at collecting and analysing data for comparative research on alcohol, 81.8% of them declare to have a solid experience, and the remaining 18.2% say to have only a little experience in this field.

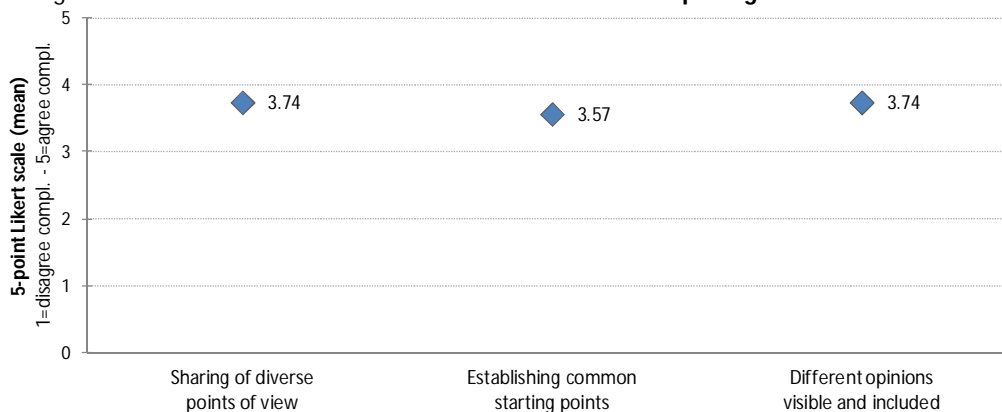
### Evaluation of WP5 - Guidelines

As for all other core WPs, the specific section on WP5 is addressed only to researchers who have declared to be personally involved in one of its tasks.

Results in Figure 10 seem to indicate some difficulties in the overall involvement in WP5 activities, showing average scores for the three investigated aspects that although quite near

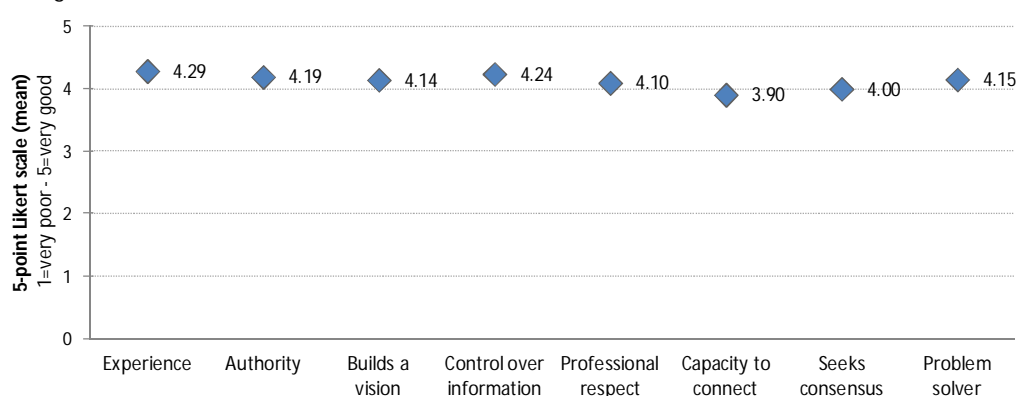
to the level 4="I agree" do not reach it. This might be probably attributable to the complexity of the WP, with an elevated number of tasks, involved actors and correlated outputs, perhaps overlapping among them. In addition, WP5 has directly entered into its operational phase with external data collection and expert meetings straight after the launch of the JA.

Figure 10. **WP5 - Characteristics of the involvement in the work package**



On the other hand, the evaluation of the skills of the leader and co-leader is rather positive, as shown by the majority of mean results shown in Figure 11, all but one above 4="good". The only exception is the item enquiring on the capacity of leaders to connect the different participants, which is just below this level, suggesting a very light reservation about this skill in comparison with the others.

Figure 11. **WP5 - Assessment of leader and co-leader skills**



As shown in Figure 12, the three items investigating on the management of WP5 receive a rather neutral evaluation by respondents (mean rating between 3="neither agree nor disagree" and 4="I agree"). This suggest the opportunity to promote further interventions to find common grounds between conflicting positions, to increase the time spent on communication and, above all, to encourage a collective decision-making process.

This is confirmed by results shown in Figure 13, concerning the perceived level of interaction among partners, where the only item that reaches a definite level of agreement is the partners' compliance with arrangements (mean 4.00). Other network aspects, such as

“sharing problems and finding solutions” and “emphasis on learning from the experiences and insight of others”, receive a neutral evaluation even if quite close to the agreement. On the other hand, as seen also for WP4, respondents think that the presence of differences of opinions among partners and the dependence upon others to achieve the goals are irrelevant to define WP5 network. Finally, respondents do not agree that unexpected events and changes have taken place during the first year of WP5 activity.

Figure 12. **WP5 - Characteristics of the management of the work package**

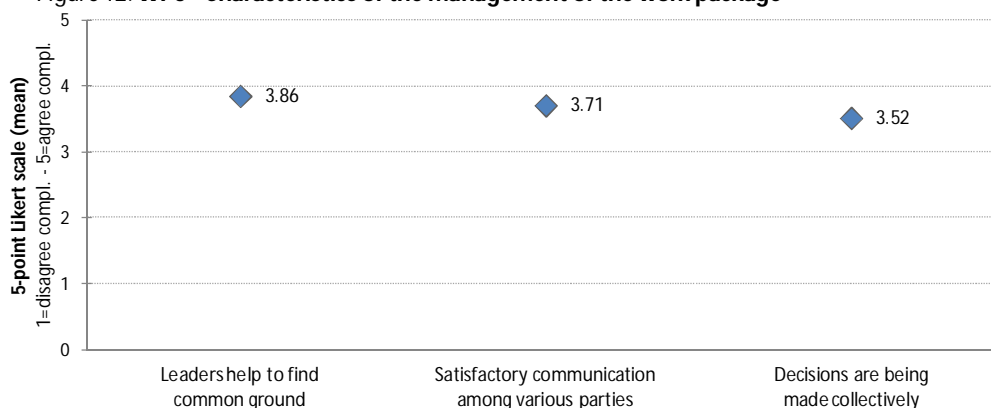
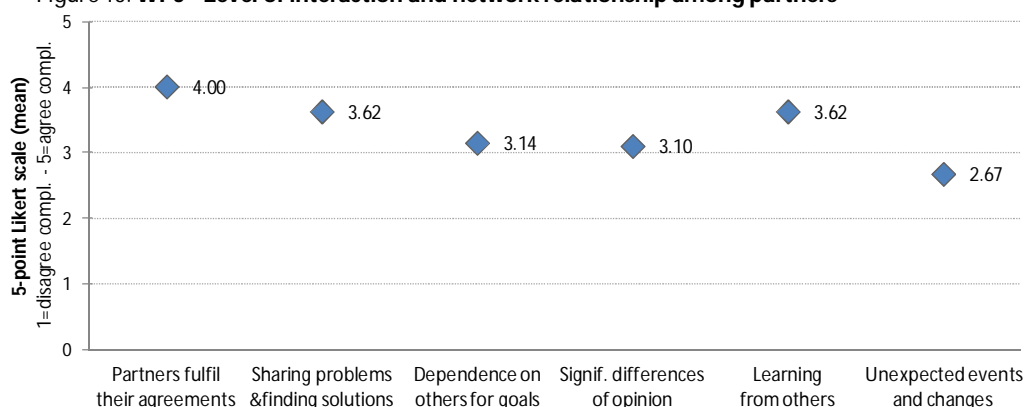


Figure 13. **WP5 - Level of interaction and network relationship among partners**



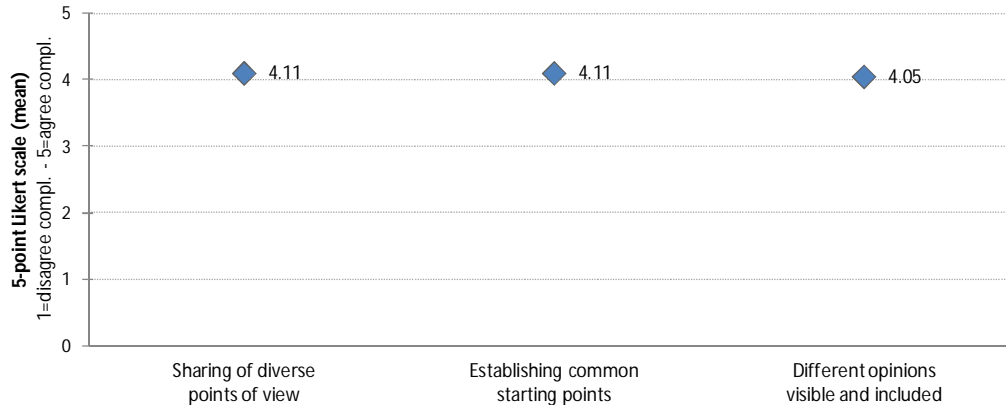
The last questions of the section are about the first milestone of WP5, consisting in the organization of an expert meeting to discuss the preliminary results on low risk drinking guidelines and standard drink definitions, and also the science underpinnings and public health policy implications for alcohol related harm reduction. The European expert meeting was held in Rome on 4 November 2014 and 60.9% of respondents declare to have attended it, expressing a very high level of satisfaction with its overall quality and usefulness (mean score 4.50 on a 5-point Likert scale from 1=“very poor” to 5=“very good”).

### Evaluation of WP6 - Tool kit

Also for WP6, the specific section of the survey was reserved to those involved in its activity. In general, WP6 partners seem to be satisfied with the level of involvement in the work package (Figure 14). On average, they agree that special attention has been paid to share

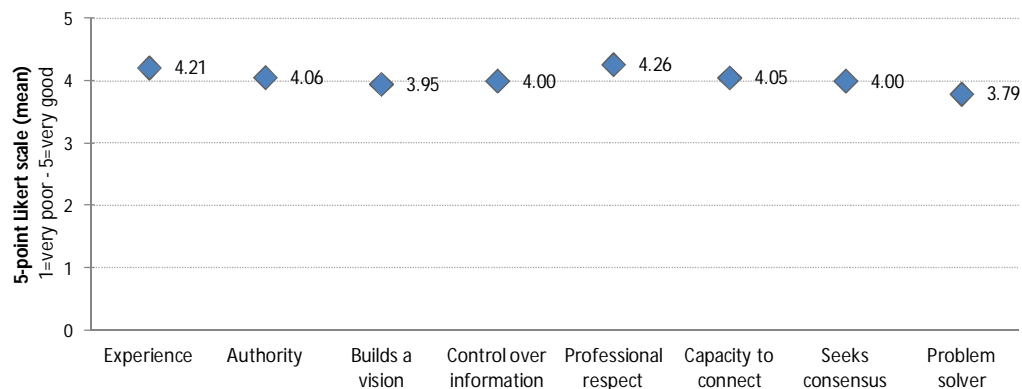
points of view, to establish common starting points and also to make different opinions visible and included within the decision making process.

Figure 14. **WP6 - Characteristics of the involvement in the work package**



Also the overall assessment of the skills of the leader and co-leader of WP6 is rather positive (Figure 15), with high average results in all the skills listed in the questionnaire and very little differences among them. Respondents have a more than good opinion of the experience and competence of the leaders (mean evaluation between 4="good" and 5="very good"). It is worth to notice that the only two evaluations not reaching the level 4="good" are those concerning the leaders' ability to solve problems and to build a common vision.

Figure 15. **WP6 - Assessment of leader and co-leader skills**



Partners involved in WP6 seem to express some little doubt about the efficacy of its management (Figure 16), especially regarding the sharing of the decision-making process, which receives the lowest average score (3.74). However, the item that reaches the highest rating is the leaders' ability to help in finding common grounds in case of problems.

As illustrated in Figure 17, all the items assumed as indicators of a good network structure receive evaluations slightly higher than 3="neither agree nor disagree", suggesting a level of synergy among partners that might be improved. The highest assessment, quite close to 4="I agree", is for the partners ability to fulfil the agreements, and to share problems and contribute to their solution. As partially seen for previous WPs, aspects such as the

dependence upon others to achieve the goals, the differences of opinions among partners and also the interchange of ideas and experiences are not perceived as essential to characterize the current network relationships of WP6. Even in this case, no unexpected event has taken place during the first year of activity.

Figure 16. **WP6 - Characteristics of the management of the work package**

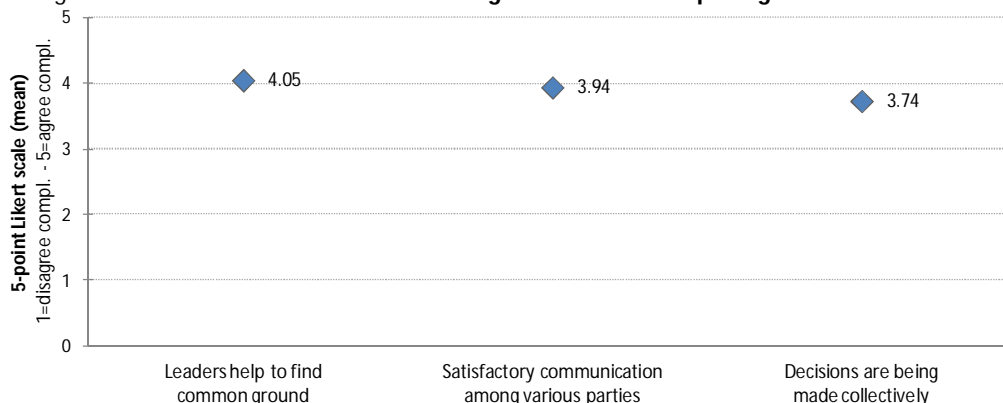
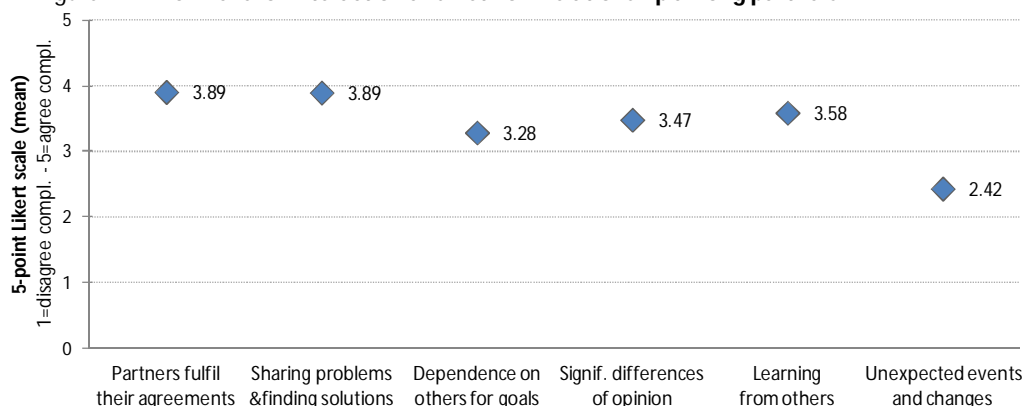


Figure 17. **WP6 - Level of interaction and network relationship among partners**



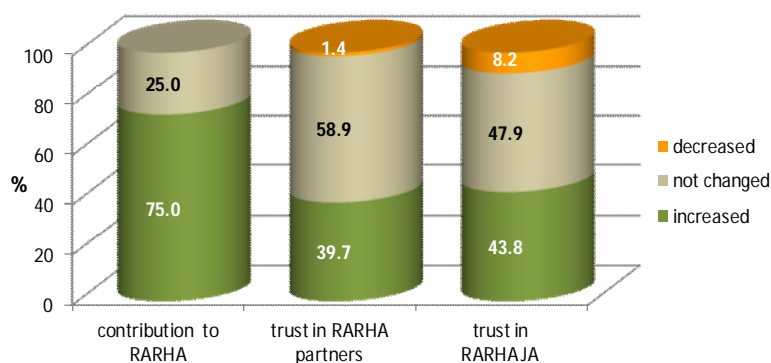
Concerning the template for describing good practice examples, which is the first WP6 milestone scheduled for June 2014, 94.7% of partners state that it has been developed (already completed for 42.1% and in progress for 52.6%), the remaining 5.3% of respondents answer that it has not been developed yet. Apart from this inconsistency, those who answer that the template has been developed make a positive assessment of its ability to describe good practice examples on: early intervention including brief advice (mean value 4.29 on a 5-point Likert scale from 1="very poor" to 5="very good"); school-based programs, both information and education (mean 4.14); public awareness programmes including new media social networks and online tools for behaviour changes (mean 4.00).

### Overall evaluation

The final section of the online questionnaire is again addressed to all respondents - administrative and research staff involved in any work package - and takes into consideration RARHA joint action as a whole.

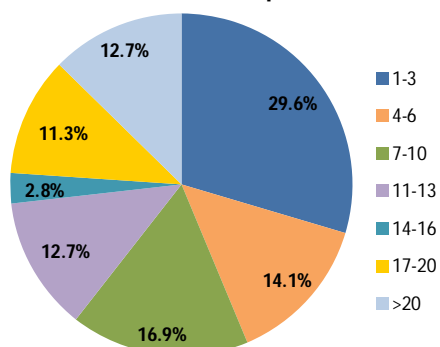
The first evaluated aspect is the progression of the JA in its first year, investigated through the longitudinal changes in three main indicators: individual contribution to RARHA, trust in RARHA partners, trust in RARHA as a whole (Figure 18). As expected, the contribution to RARHA activities is considerably increased for 75% of partners involved at various levels. About half of respondents state that their trust in RARHA partners and in the JA in general has remained substantially unchanged (58.9% and 47.9% respectively) or has increased (39.7% and 43.8%). An unexpected result, which needs to be further discussed and analyzed, is the decrease of trust in RARHA. Although manifested by a very limited portion of subjects, it suggests the presence of a certain uneasiness and disappointment among partners. This might be probably attributable to the disillusionment caused by difficulties usually encountered at the moment of setting up complex and ambitious projects, especially when the number of involved partners is high, as in the case of RARHA JA.

Figure 18. Regarding the process over time, since the launch of the JA, your ...



The following questions enquire about the proportion and quality of relationships related to the performance of RARHA tasks. The result on volume of contacts indicated by partners (Figure 19) is quite multifaceted and suggest the opportunity of reducing the number of multiple options in the following wave of the online survey.

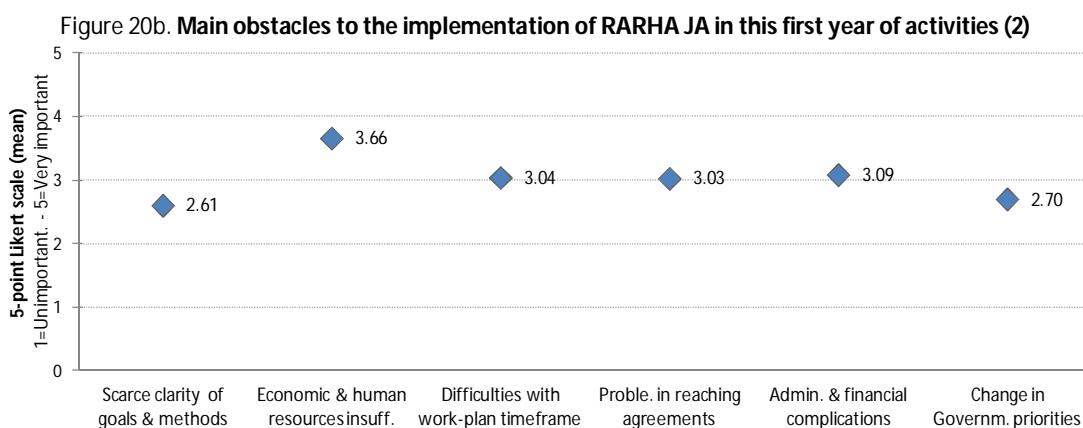
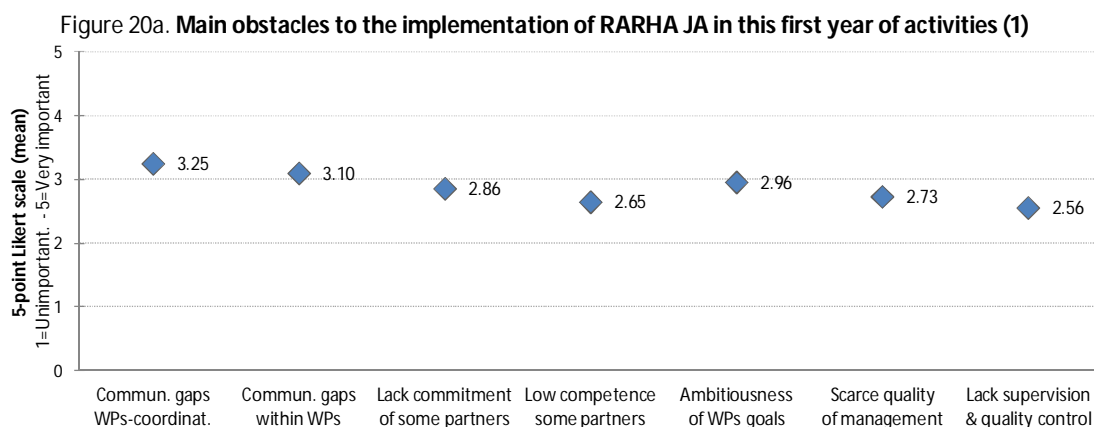
Figure 19. Number of organizations with whom respondents are in contact for RARHA



The higher proportion of subjects (29.6%) indicates to have contacts with up to 3 organizations, 16.9% chose the category 7-10, and 14.1% state to have contacts with 4-6 organizations, followed progressively by the other categories. Summarizing results, it could

be observed that the majority of subjects (60.6%) have contacts with up to 10 organizations, 26.8% of respondents state to be in contact with 11-20 organizations and 12.7%, probably for the particular characteristic of their involvement in RARHA activities, have necessity to relate with more than 20 partners. In any case, the quality of the relation receives an average evaluation 4.17 on a scale 1-5, where the higher the rate the higher the assessment.

In the last question of the survey all partners are invited to rate, on a scale from 1="unimportant" to 5="very important", a series of negative aspects that might have been encountered in this first period of RARHA implementation, in order to single out which of them have influenced the process and should therefore be removed to facilitate the success of the JA. The picture that emerges from results in Figure 20 (first and second part) reveals a substantial absence of important problems or complications that might have hindered the good development of the action.



The obstacle that obtains the highest mean evaluation is the insufficient economic and human resources at disposal, but it must be noticed that although quite close to 4="quite important" it does not reach this level. Apart from a series of possible obstacles that are judged of little importance, the majority of the other items obtain an evaluation just in the middle of the scale, indicating that none of them are neither important nor unimportant, therefore they can be considered not determinant for the RARHA implementation process.



## Comparison among Work Packages

The following graphs present findings already discussed above, placing side by side those results derived from questions shared in more than one section of the survey to enquire about same aspects of different WPs.

Being absolutely conscious that the objectives, organization and timeframe of the various WPs are very different, the aim of the following figures is not that of ranking the way in which WPs have been implemented in this first period of activity. The purpose of this section is instead that of providing an additional instrument of insight into the RARHA implementation process, which can be also useful as benchmark for the longitudinal evaluation.

Figure 21. **Characteristics of the involvement in WP4, WP5 and WP6**

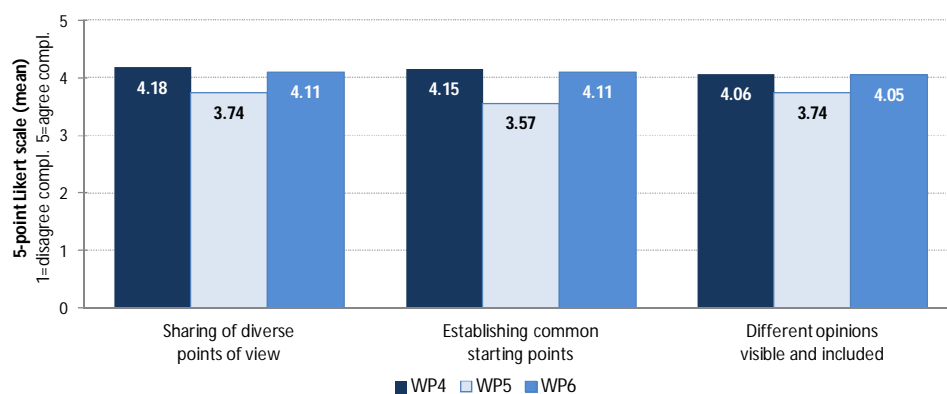


Figure 22. **Assessment of the leaders' skills of WP1, WP4, WP5 and WP6**

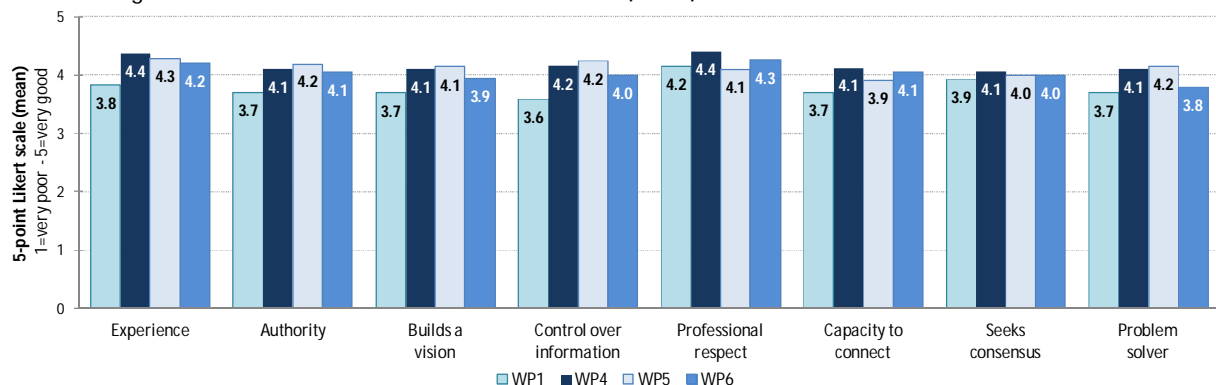


Figure 23. **Characteristics of the management of WP4, WP5 and WP6**

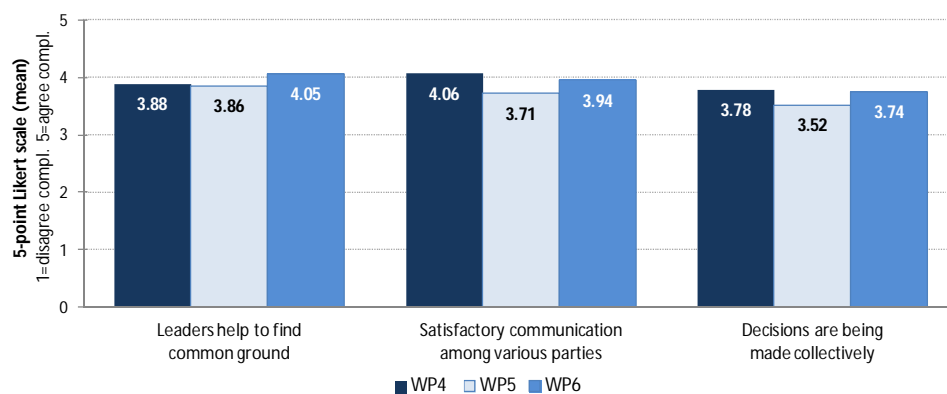
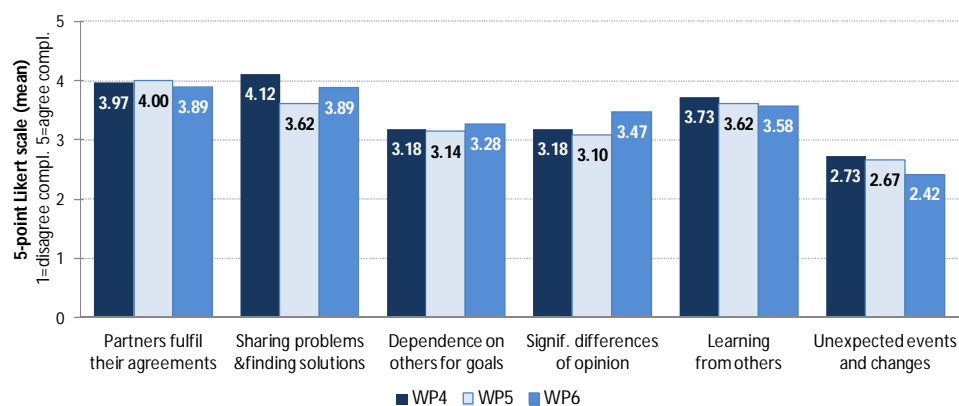


Figure 24. Level of interaction and network relationship among partners of WP4, WP5 and WP6



## Conclusions

The results of the first internal evaluation survey show that in general the implementation process of the first year of RARHA activities obtains a positive judgement by all people involved at various levels. The JA appears well implemented, with a clear management structure. In particular, as regards the evaluation questions addressed by this first internal evaluation exercise:

*1) Is the Joint Action meeting its goals and progressing according to the Grant Agreement?*

Yes, the JA is meeting its goals and progressing according to the Grant Agreement. Apart from very few delays in the achievement of some of the predefined milestones and deliverables, as scheduled also in the detailed work plans elaborated by each WPs team, at the time of the survey all outputs expected for the period under investigation were already accomplished or ongoing.

Despite an ambitious timeframe the project deliverables were met and all commitments presented in Annex 2 were respected.

*2) Are there any particular aspects of the RARHA implementation process (e.g. timing, networking, organization, communication, etc.) that needs to be improved or encouraged to increase the overall quality of the action?*

As already illustrated in the results section, the answers obtained from the question on the possible obstacles encountered by partners in this first year of activity show that RARHA partners do not think that particular difficulties or impediments have influenced the correct course of the actions. The majority of respondents report a level of internal interaction quite elevated and are satisfied with the quality of the interchange. They are increasingly confident in other partners and in RARHA as a whole, while only a very small portion of them manifest a certain disillusion in the JA potentialities.

In spite of this overall positive picture, a certain attention should be paid to enhance the professional exchanges among partners and the involvement in RARHA activities. This to promote a better network cohesion and a working ethos more collegiate and productive, able to add value to the JA outcomes, despite the difficulties related to a project with so many different and distant partners and a very tight timeframe.

A continuous close watch by the project management team is of great importance to ascertain the timely delivery of the outputs and their high quality. It is recommended that any little change or potential delay is reported by core work packages to WP1, and that corrective actions are taken as early as possible.

As set out in the RARHA Grant Agreement the findings presented in this report and in general all those obtained from the ongoing monitoring of the implementation process will be used to

provide feedback and suggestions to partners, in order to improve the work in progress and increase the likelihood that the project is successful.

The main observations get from results of the first evaluation survey, comprising both strength points and aspects to be improved, will be presented to the RARHA coordinator, WPs leaders and co-leaders in the course of the next Management Group Meeting. The present evaluation report will also be circulated among all partners.

### Indicators predefined in the RARHA Grant Agreement for specific objectives (WPs)

- **Specific objective 1** *Providing a baseline for comparative assessment and monitoring of alcohol epidemiology, including drinking levels and patterns, and alcohol related harms across the EU (WP4)*

Process Indicators	Output Indicators	Outcome Indicators
Number of MS that successfully carry out the common survey during the period of operation of the JA	Number of national reports published and/or delivered for integration in synthesis report	Number of MS planning to use the common methodology in alcohol surveys in the future (repeat a SMART survey or carry out a 1 <sup>st</sup> SMART survey)
Number of common items used in national SMART surveys	Number of variables for which comparison across EU MS is possible	Extent to which CNAPA members consider access to comparative data improved
Number of variables re-coded for comparative assessment	Number of variables for which comparison across EU MS is possible	Extent to which CNAPA members consider access to comparative data useful

- **Specific objective 2** *Strengthening capacity in comparative alcohol survey methodology and increasing interest in using common methodology in the future (WP4)*

Process Indicators	Output Indicators	Outcome Indicators
Number of participants with little/no previous experience of comparative alcohol research	Number of MS with less experience in comparative alcohol research among those who successfully carry out a national SMART survey	Number of MS with less previous experience planning to use the common methodology in the future
Number of participants in work meeting to agree on common survey protocol	Number of participants who find the JA has enhanced networking	Number of participants planning to continue contacts/joint work

- **Specific objective 3** *Clarifying the science underpinnings and public health policy implications of the use of drinking guidelines to reduce alcohol related harm (WP5)*

Process Indicators	Output Indicators	Outcome Indicators
Delivering overviews of: drinking guidelines given in MS; uses of drinking guidelines; guidelines on drinking by young people; science underpinnings; definitions of "standard drink"	Assessment of the quality and usefulness of overviews as assessed by associated and collaborating partners	CNAPA members and other key stakeholders assessment of the extent to which the science underpinnings and policy implications have been clarified due to the JA

- **Specific objective 4** *Building consensus on the use of drinking guidelines to reduce alcohol related harm (WP5)*

Process Indicators	Output Indicators	Outcome Indicators
Identification of divergences between MS that help develop questions for the Policy Delphi survey	Measurable increase in areas of consensus between first and last Policy Delphi round	Degree of agreement among JA particip. on good practice principles in the use of drinking guidelines as a public health measure and on key messages to the population and health professionals

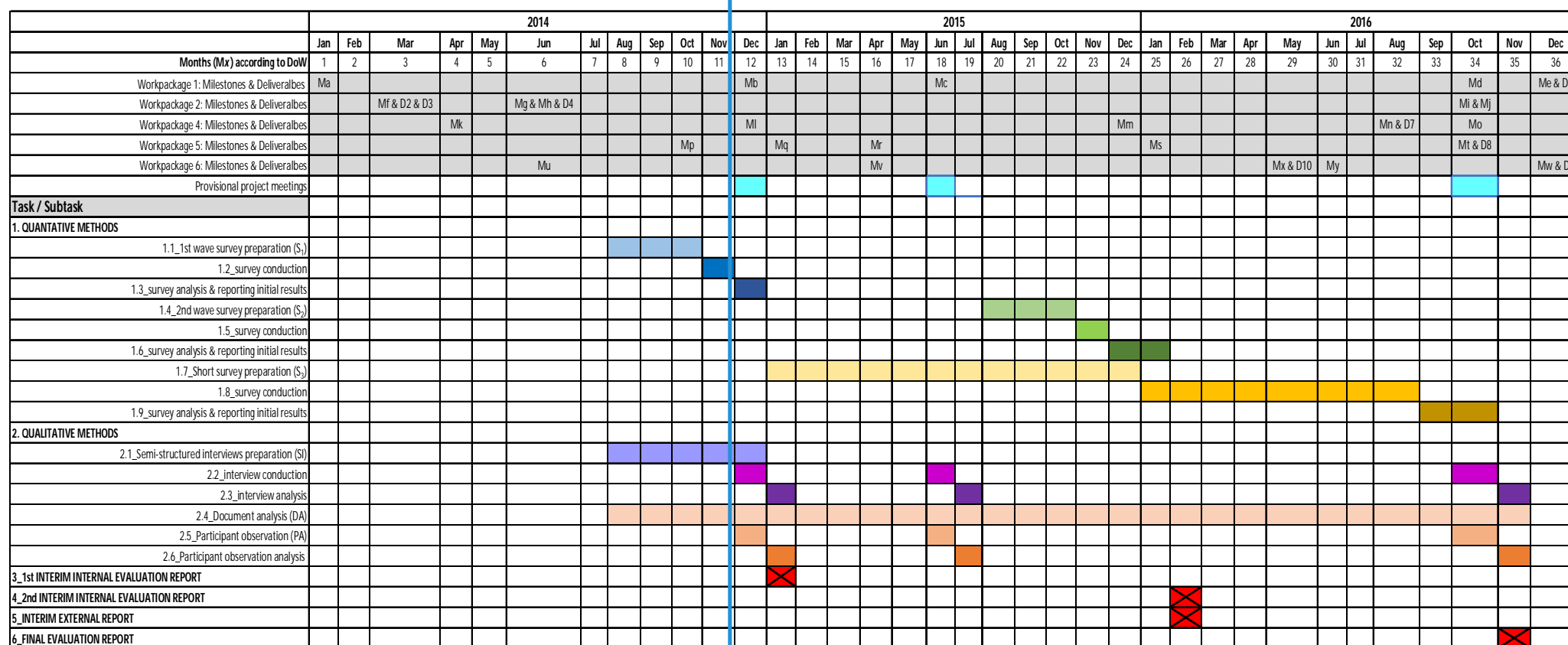
- **Specific objective 5** *Facilitating exchange between MS public health bodies of good practice in the use of information approaches to reduce alcohol related harm (WP6)*

Process Indicators	Output Indicators	Outcome Indicators
Number of Member States and partners from which good examples for the Tool Kit are sourced	Number of well described and transferable interventions to prevent alcohol related harm among children, young people or adults on which some evidence of effectiveness in influencing attitudes or behaviours is available	CNAPA and other target group members' positive assessment of the quality and adequacy of the presentation of good practice examples

- **Specific objective 6** *Providing guidance and tools for public health policy planners for the use of information approaches to reduce alcohol related harm in the framework of wider public health policies (WP6)*

Process Indicators	Output Indicators	Outcome Indicators
Number of good practice examples included in the Tool Kit	Positive assessment by intended users among JA participants and beyond of the quality and usefulness of the good practice description	Number of MS having adapted or planning to adapt one or more of the good practice examples
Well structured and informative presentation of good practice criteria	Positive assessment by intended users among JA participants and beyond of the usefulness of good practice criteria	Number of MS having made use of or planning to make use of the good practice criteria

# **GANTT CHART – Calendar of activities for internal and external evaluation**



1st online survey

Ma	Kickoff meeting	Mr	Launch of Delphi survey
Mb	Management meeting, steering committee meetings, advisory committee meetings	Ms	Expert/policymaker meeting
Mc	Interim meeting and interim report	Mt	Publication of synthesis report
Md	Closing conference	Mu	Template for describing good practice examples
Me	Final report	Mv	Guidance on criteria of good practice in the use of information approaches to reduce alcohol related harm
Mf	Launch of promotional package and main web site	Mw	Online version of Tool Kit
Mg	Launch newsletter	Mx	Master for printed Tool Kit
Mh	Satellite event for public launch of the JA	My	Launch of Tool Kit within wider European conference
MI	Publication of short version of final report		
Mj	Final conference	D1	Technical reports, JA meetings and final conference
Mk	Work meeting to refine SMART methodology, agree on common protocol for surveys and on re-coding of existing data	D2	Promotional package and communication about the launch of RARHA
MI	Calls for tender in Task 1 for subcontracting the (face-to-face) survey fieldwork	D3	Main web site and common content for national web pages
Mm	Establishment of international comparative data bases for Task 1 and Task 2	D4	Bi-annual electronic newsletter
Mn	Work meeting to consolidate findings and discuss conclusions	D7	Synthesis report: baseline assessment and suggestions for comparative monitoring of alcohol epidemiology across the EU
Mo	Synthesis report	D8	Synthesis report: good practice principles in the use of drinking guidelines as a public health measure
Mp	Expert work meeting to discuss reviews of: science, guidelines and standard drink definitions, guidelines, drinking by young people	D9	Online version of the Tool Kit
Mq	Launch of consumer survey	D10	Master for printed Tool Kit





Questionnaire for 1<sup>st</sup> RARHA evaluation survey**RARHA online survey**

RARHA online survey is designed to follow the progress of the Joint Action (JA) and assess the process, the outputs and the outcomes of RARHA JA.

The survey is confidential and only the aggregate data will be made available in reports.

Completing the survey takes around 15 minutes.

If you have any questions or queries, please contact Adrià Albareda ([adria.albareda@esade.edu](mailto:adria.albareda@esade.edu)) or Tamyko Ysa ([tamyko.ysa@esade.edu](mailto:tamyko.ysa@esade.edu)).

**NOTE: Be aware that, at the beginning of each section, we indicate who is supposed to answer to the questions posed.**

**1. Country and organisation****2. Gender**

- ☐ Male  
☐ Female

**3. Year of birth? (please indicate with four digits) (YYYY)****4. What is your highest level of education?**

- ☐ High school degree  
☐ Undergraduate degree  
☐ Masters' degree  
☐ Ph.D  
☐ Other:

**5. In this first period of RARHA activities, in which Work Package(s) have you been personally involved?**

- ☐ WP1: Coordination of the Joint Action  
☐ WP2: Dissemination of the Joint Action  
☐ WP3: Evaluation of the Joint Action  
☐ WP4: Strengthening the monitoring of drinking patterns and alcohol related harm across EU countries  
☐ WP5: Good practice principles in the use of drinking guidelines to reduce alcohol related harms  
☐ WP6: Good practice Tool Kit

**6. In RARHA Joint Action, I mostly undertake:**

- ☐ Research/Management tasks  
☐ Administrative/Financial tasks

 12% completed

**NOTE: If you are a member of SICAD COORDINATION TEAM, PLEASE SKIP THESE QUESTIONS and go to next section.**

----- **WP1 COORDINATION** -----

**7. How would you assess the following skills of the RARHA coordination team?**

	1 Very poor	2 Poor	3 Fair	4 Good	5 Very good
Experience	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Authority over the participants in the JA	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Knows how to build a vision	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Has control over information resources	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Has the professional respect of RARHA participants	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Has capacity to connect different participants	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Seeks consensus among participants	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Is a problem solver	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

**8. How would you assess the following aspects of RARHA coordination?**

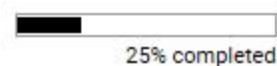
	1. Very poor	2. Poor	3. Fair	4. Good	5. Very good
Day-to-day management and supervision of JA activities	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Monitoring progress and compliance with obligations	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Financial management	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Reporting, communication and documents transmissions to all parties concerned	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Organising RARHA meetings	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Collecting meetings minutes and sending approved versions to all RARHA partners	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

./.

Keeping the address list of parties and other contact persons updated and available	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Contacts and cooperation with external actors and EU projects	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Contacts with organizations and countries beyond the Consortium to share results	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

**NOTE: Administrative/financial staff should skip to the final Section: CONCLUSIONS**

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**NOTE: Administrative/financial staff should skip to the final Section: CONCLUSIONS**

----- **WP2 DISSEMINATION** -----

**9. Has your organisation prepared its dissemination plan and the stakeholders mapping document?**

- ☐ Yes  
☐ No

**10. Please indicate which of the following tools will your organisation use to disseminate RARHA activities:**

- ☐ Internet / Websites  
☐ Television / Radio  
☐ Newspapers / Magazines  
☐ Scientific journals  
☐ Conferences / Meetings  
☐ Other:

**11. Have you received a copy of the overall dissemination plan developed by WP2?**

- ☐ Yes  
☐ No

**11b. If YES, please rate your level of satisfaction with the overall dissemination plan.**

1   2   3   4   5  
 \_\_\_\_\_  
 Very low   ☐   ☐   ☐   ☐   ☐   Very high

**12. How do you assess the content of the first newsletter produced by RARHA?**

1   2   3   4   5  
 \_\_\_\_\_  
 Very poor   ☐   ☐   ☐   ☐   ☐   Very good

**13. Have you received any communication about the satellite event for the launch of RARHA JA?**

- ☐ Yes  
☐ No

./.

**14. How often do you interact with and disseminate RARHA activities and results with the following organisations?**

	1 Never	2 Rarely	3 Sometimes	4 Often	5 Very often
Scientific community	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Public health policy-makers	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Professionals implementing public health policies	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Health/Medical communities	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Mass media	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

**15. Overall, how do you assess the RARHA promotional and communication package (graphic identity, logos, templates, etc.)?**

1 2 3 4 5

Very poor ☐ ☐ ☐ ☐ ☐ Very good

**16. Have you visited RARHA website?**

- ☐ Yes
- ☐ No

**16b. How would you rate RARHA's website?**

1 2 3 4 5

Very poor ☐ ☐ ☐ ☐ ☐ Very good

**17. Has your organization uploaded common content in its website about RARHA JA?**

- ☐ Yes
- ☐ To some extent
- ☐ Not yet
- ☐ No, my organisation will not do that
- ☐ Other:

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37% completed



**NOTE: This Section is addressed only to those partners that in Question 5 have stated to be personally involved in WP4; all other respondents should skip to the following Section**

**Administrative/financial staff should skip to the final Section: CONCLUSIONS**

----- **WP4 MONITORING** -----

**18. Regarding the involvement in the WP.**

	1. I disagree completely	2. Disagree	3. I neither agree or disagree	4. Agree	5. I agree completely
Special attention is been paid to the sharing of diverse points of view	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
During the development of the tasks, emphasis was placed on establishing common starting points	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
It has been attempted as much as possible to make different opinions visible and included within the decision making	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

**19. How would you rate the following skills of the WP leader/co-leader?**

	1 Very poor	2 Poor	3 Fair	4 Good	5 Very good
Experience	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Authority over the participants in the WP	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Knows how to build a vision	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Has control over information resources	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Has the professional respect of WP team	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Has capacity to connect different participants	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

./.

Seeks consensus among participants	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Is a problem solver	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

**20. Regarding the management of the WP.**

	1. I disagree completely	2. Disagree	3. I neither agree or disagree	4. Agree	5. I agree completely
When deadlock is reached or problems arise, WP leaders help to find common ground between conflicting positions	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
A satisfactory amount of time is being spent on communication among the various parties	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Decisions are being made collectively	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

**21. Below you will find questions on the level of interaction and the network relationship among partners involved in this WP.**

	1. I disagree completely	2. Disagree	3. I neither agree or disagree	4. Agree	5. I agree completely
Generally speaking, the partners of the WP fulfil their agreements	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The WP partners share problems and contribute to their solution	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
I depend greatly on other parties to achieve my goals	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Parties have significant differences of opinion about the direction to be taken	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
There is strong emphasis on learning from the experiences and insights of others	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Many unexpected events and changes have taken place	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

*/.*

**22. To what extent do you think that the WP4 work meetings have helped to refine SMART methodology, and agree on a common protocol for surveys and on re-coding existing data?**

1 2 3 4 5

Not at all ☐ ☐ ☐ ☐ ☐ To a great extent

**23. Have the different participants in Task 1 agreed on a common protocol for surveys?**

- ☐ Yes
- ☐ To some degree
- ☐ No
- ☐ I am not involved in Task 1

**24. Have the different participants in Task 2 agreed on the development of a common database and codebook?**

- ☐ Yes
- ☐ To some degree
- ☐ No
- ☐ I am not involved in Task 2

**25. Have your organisation started the procedures for subcontracting the survey fieldwork?**

- ☐ Yes
- ☐ No
- ☐ I am not involved in Task 1

**26. How would you rate your organisation previous experience in fieldworks aimed at collecting and analysing data for comparative research on alcohol?**

- ☐ No experience
- ☐ Little experience
- ☐ Solid experience

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50% completed



**NOTE: This Section is addressed only to those partners that in Question 5 have stated to be personally involved in WP5; all other respondents should skip to the following Section**

**Administrative/financial staff should skip to the final Section: CONCLUSIONS**

----- **WP5 GUIDELINES** -----

**27. Regarding the involvement in the WP.**

	1. I disagree completely	2. Disagree	3. I neither agree or disagree	4. Agree	5. I agree completely
Special attention is been paid to the sharing of diverse points of view	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
During the development of the tasks, emphasis was placed on establishing common starting points	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
It has been attempted as much as possible to make different opinions visible and included within the decision making	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

**28. How would you rate the following skills of the WP leader/co-leader?**

	1 Very poor	2 Poor	3 Fair	4 Good	5 Very good
Experience	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Authority over the participants in the WP	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Knows how to build a vision	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Has control over information resources	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Has the professional respect of WP team	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Has capacity to connect different participants	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

./.

Seeks consensus among participants	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Is a problem solver	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

**29. Regarding the management of the WP.**

	1. I disagree completely	2. Disagree	3. I neither agree or disagree	4. Agree	5. I agree completely
When deadlock is reached or problems arise, WP leaders help to find common ground between conflicting positions	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
A satisfactory amount of time is being spent on communication among the various parties	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Decisions are being made collectively	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

**30. Below you will find questions on the level of interaction and the network relationship among partners involved in the WP.**

	1. I disagree completely	2. Disagree	3. I neither agree or disagree	4. Agree	5. I agree completely
Generally speaking, the partners of the WP fulfil their agreements	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The WP partners share problems and contribute to their solution	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
I depend greatly on other parties to achieve my goals	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Parties have significant differences of opinion about the direction to be taken	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
There is strong emphasis on learning from the experiences and insights of others	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Many unexpected events and changes have taken place	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

/.

31. Have you participated in the WP5 Expert Meeting "Low risk drinking guidelines and standard drink definitions - Science underpinnings and public health policy implications for alcohol related harm reduction" held in Rome on 04.11.2014?

☐ Yes

☐ No


32. IF YES, please rate the overall quality and usefulness of the meeting in conveying preliminary results of the different tasks?

1 2 3 4 5

Very poor ☐ ☐ ☐ ☐ ☐ Very good

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62% completed

**NOTE: This Section is addressed only to those partners that in Question 5 have stated to be personally involved in WP6; all other respondents should skip to the following Section**

**Administrative/financial staff should skip to the final Section: CONCLUSIONS**

----- **WP6 TOOL KIT** -----

**33. Regarding the involvement in the WP.**

	1. I disagree completely	2. Disagree	3. I neither agree or disagree	4. Agree	5. I agree completely
Special attention is been paid to the sharing of diverse points of view	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
During the development of the tasks, emphasis was placed on establishing common starting points	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
It has been attempted as much as possible to make different opinions visible and included within the decision making	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

**34. How would you rate the following skills of the WP leader/co-leader?**

	1 Very poor	2 Poor	3 Fair	4 Good	5 Very good
Experience	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Authority over the participants in the WP	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Knows how to build a vision	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Has control over information resources	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Has the professional respect of WP team	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Has capacity to connect different participants	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

./.

Seeks consensus among participants	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Is a problem solver	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

**35. Regarding the management of the WP.**

	1. I disagree completely	2. Disagree	3. I neither agree or disagree	4. Agree	5. I agree completely
When deadlock is reached or problems arise, WP leaders help to find common ground between conflicting positions	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
A satisfactory amount of time is being spent on communication among the various parties	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Decisions are being made collectively	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

**36. Below you will find questions on the level of interaction and the network relationship among partners involved in the WP.**

	1. I disagree completely	2. Disagree	3. I neither agree or disagree	4. Agree	5. I agree completely
Generally speaking, the partners of the WP fulfil their agreements	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The WP partners share problems and contribute to their solution	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
I depend greatly on other parties to achieve my goals	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Parties have significant differences of opinion about the direction to be taken	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
There is strong emphasis on learning from the experiences and insights of others	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Many unexpected events and changes have taken place	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

*/.*



37. Has WP6 developed a template for describing good practice examples?

- ☐ Yes  
☐ No  
☐ Still ongoing

38. IF YES, please rate the quality of the template on "Early intervention services (including brief advices)".

1 2 3 4 5

Very poor ☐ ☐ ☐ ☐ ☐ Very good

39. IF YES, please rate the quality of the template on "School-based programs (information and education)".

1 2 3 4 5

Very poor ☐ ☐ ☐ ☐ ☐ Very good

40. IF YES, please rate the quality of the template on "Public awareness programmes (including new media, social networks and on-line tools for behaviour change)".

1 2 3 4 5

Very poor ☐ ☐ ☐ ☐ ☐ Very good

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75% completed

**NOTE: All participants are entitled to respond to the following questions**

----- **CONCLUSIONS** -----

**41. Regarding processes over time: Since the launch of the JA, your contribution to RARHA.**

- ☐ Has increased
- ☐ Has not changed
- ☐ Has decreased

**42. Regarding processes over time: Since the launch of the JA, your trust in RARHA partners.**

- ☐ Has increased
- ☐ Has not changed
- ☐ Has decreased

**43. Regarding processes over time: Since the launch of the JA, your trust in RARHA Joint Action as a whole.**

- ☐ Has increased
- ☐ Has not changed
- ☐ Has decreased

**44. Please, indicate below with how many organisations do you relate with when performing RARHA tasks.**

**45. How would you rate the quality of the relation with the organizations with whom you undertake RARHA tasks.**

1 2 3 4 5

Very poor ☐ ☐ ☐ ☐ ☐ Very good

**46. How would you rate the importance of the following obstacles to the implementation of RARHA JA until now?**

	1 Unimportant	2	3	4	5 Very important
Communication gaps between WPs and coordination team	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Communication gaps within WPs	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Lack of commitment of some partners	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Scarce competence of some partners	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Ambitiousness of WPs goals	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

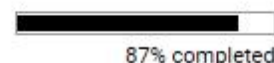
./.

Scarce quality of management	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Lack of supervision and quality control	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Scarce clarity of goals and methodologies	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Insufficient economic and human resources at disposal	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Difficulties in complying with the work-plan time frame	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Problems in reaching consensus/agreement about operational decisions	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Complications in the administrative/financial management	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Change in Government priorities	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Others (please specify)

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## RARHA online survey

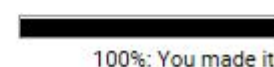
### Thank you!

Thank you very much for your collaboration. Individual replies will be kept completely confidential and only the overall results will be transferred so that individual responses to questionnaires will not be recognisable. If you have any questions or queries, please contact:

[adria.albareda@esade.edu](mailto:adria.albareda@esade.edu) or [tamyko.ysa@esade.edu](mailto:tamyko.ysa@esade.edu)

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